Green Square Urban Renewal Area - Investment, Project Delivery and Community Outcomes

File No: S100167

Summary

For thousands of years, the Green Square urban renewal area has formed part of the cultural landscape of the Gadigal of the Eora Nation. Today, Green Square is one of Australia's largest urban renewal projects, transforming 278ha of former industrial land across Beaconsfield, Zetland, Rosebery, Alexandria and Waterloo into a high-density, mixed-use community supported by significant public infrastructure, community facilities and open space.

At full development, by 2041-2046, Green Square is expected to accommodate more than 63,000 residents and 22,000 workers, making it one of Australia's most densely populated urban centres. Recognising that such growth requires early and sustained investment in public infrastructure, the City of Sydney (the City) committed approximately $895 million to deliver the local infrastructure and facilities needed to support a growing community and maintain liveability.

Over more than 2 decades, Green Square has remained a major strategic priority for the City. The City's vision has been to create a connected, sustainable and inclusive urban centre, supported by high-quality public spaces, community facilities, active transport networks and environmental infrastructure. This report provides an overview of the significant civil and social infrastructure delivered to date, representing the near culmination of a long-term city-shaping program.

Significantly, the opening of the final stage of Gunyama Park in August 2026 and the Huntley Street Recreation Centre in Alexandria in October 2026 marks the completion of seven major sports and recreation facilities delivered across the Green Square and city south village over the past 7 years.

These facilities offer a comprehensive network of indoor and outdoor sporting and recreation opportunities that support not only Green Square residents, but also surrounding neighbourhoods, local schools, workers and visitors, creating opportunities for people of all ages and abilities to participate in sport, recreation and active lifestyles.

To date, the City has directly delivered more than $780M in capital works, helping unlock over $24.7 billion in private investment across the precinct. Critical infrastructure delivered includes the $140M trunk drainage system constructed in partnership with Sydney Water, extensive walking and cycling connections, new streets and public domain works, and significant public open space. The City has also delivered landmark community infrastructure, including the Green Square Library and Plaza, the Gunyama Park Aquatic and Recreation Centre, and the adaptation of the former Royal South Sydney Hospital site as a major community and cultural hub, including the new Green Square Public School and Community Spaces, a jointly funded project with the Department of Education.

This infrastructure-led approach together with strategic land acquisitions has mitigated flood risk, delivered Australia's largest urban stormwater recycling scheme, expanded access to parks and recreation, improved sustainable transport options and created the foundations for a vibrant and connected community. These investments have been complemented by public art, placemaking initiatives, community programs and events that help foster social connection, cultural expression and local identity.

The renewal will ultimately deliver approximately 22.4 hectares of new and renewed parks, plazas and recreation spaces, with 30 of the more than 40 planned parks and public spaces already completed. These spaces are supported by 6 major community infrastructure projects delivered by the City, such as the Green Square Library and the Green Square Community and Cultural Precinct.

Green Square has also made a significant contribution to affordable housing outcomes through contribution schemes that have applied since the first rezonings in 1999. As at June 2025, 196 affordable and social housing dwellings had been delivered, with a further 466 dwellings under construction or the subject of lodged or approved development applications.

The Green Square renewal has been characterised by strong collaboration between the City, state agencies, the development industry and community stakeholders. The delivery of approximately $2 billion in public infrastructure has been supported by a successful value-sharing model, with around 75% of infrastructure funding contributed by the private sector through developer contributions and planning agreements. This approach has enabled growth to help fund the infrastructure needed to support it.

The renewal of Green Square has also facilitated the delivery of affordable housing through partnerships with community housing providers, helping to create a more diverse and inclusive community. At the same time, private development has delivered new homes, employment opportunities, local services and a network of new streets, parks and public spaces throughout the precinct.

Today, Green Square is widely recognised as a leading example of Australian urban renewal. Through long-term planning, infrastructure investment, design excellence and effective partnerships, it demonstrates how substantial urban growth can be supported while delivering lasting environmental, social and economic benefits. The ongoing interest from government agencies, industry bodies, academics and international visitors, together with numerous planning and urban design awards, reflects Green Square's significance as a benchmark for contemporary urban renewal in Australia.

Despite the significant progress made, several challenges remain. Public transport capacity continues to be a critical issue, with growing demand reinforcing the need for improved mass transit, including a metro station in Zetland and high-capacity connections through the Eastern Transit Corridor. The provision of a public high school is also an emerging priority as the number of secondary school-aged children continues to grow.

The City also remains concerned about the potential impacts of the Housing Delivery Authority and other state-led planning pathways, which are already undermining the carefully planned framework that has guided Green Square's success. Key concerns include impacts on design excellence, affordable housing delivery, infrastructure coordination, provision of workspace, retail and services and the alignment of growth with community facilities and public transport.

The coordination of infrastructure sequencing, funding and delivery across multiple sites and landowners also remains a complex challenge. The City's precinct-wide public domain concept designs remain critical tools in managing these complexities and ensuring that streets, parks, public spaces and essential services are delivered in a coordinated and timely manner.

While important challenges remain, the foundations for Green Square's long-term success have been established through the delivery of major infrastructure, community facilities, public spaces, affordable housing and placemaking initiatives. Continued leadership, advocacy and collaboration will be critical to realise the full vision and ensuring Green Square continues to mature as a highly liveable, inclusive and resilient inner-city neighbourhood.

This report recommends that Council note the significant achievements delivered to date and the key remaining strategic challenges that will shape Green Square's continued success.

Recommendation

It is resolved that Council:

(A) note the significant achievements of the Green Square urban renewal area, including the delivery of major community facilities, public spaces, infrastructure, affordable housing, public art and placemaking initiatives that have transformed Green Square into one of Australia's largest and most successful urban renewal precincts, as detailed in the subject report and in Attachments A to D of the subject report

(B) note the key challenges that remain to realise the full vision for Green Square, including the provision of improved public transport capacity and future mass transit, delivery of a public high school, protection of the City's planning controls which deliver long-term affordable housing and design excellence outcomes, and the coordinated delivery of remaining development and infrastructure.

Attachments

Attachment A. Green Square urban renewal area - Planning precincts - Resident population projections to 2041-2046

Attachment B. Examples of project awards

Attachment C. Examples of Green Square placemaking events

Attachment D. Key Green Square renewal metrics

Background

1. Located on the traditional lands of the Gadigal, the 278ha Green Square urban renewal area has a long history of connection to Country that predates European settlement by thousands of years. The area formed part of the extensive Waterloo Swamp wetlands, which provided important food, water and cultural resources for Aboriginal communities. Following colonisation, the landscape was progressively transformed through drainage, industrialisation and urban development.

2. Today, Green Square is one of Australia's largest and most significant urban renewal projects, with the population forecast to grow from approximately 2,470 residents at the time of the first rezonings in 1999 to around 63,000 residents and 22,000 workers by 2041-2046. Strategically positioned within one of Australia's most important economic corridors, just 3.5km south of Central Sydney and 4km from Sydney Airport and Port Botany, Green Square has undergone a profound transformation over the past 2 decades. What was once a largely industrial landscape is now a thriving, high-density mixed-use community centred on the Green Square town centre and widely recognised as one of the nation's leading examples of urban renewal.

3. Green Square has been the focus of regional and local planning for over three decades. Technical investigations and strategic planning commenced in the mid-1990s following the announcement of the rail link between Sydney's international airport and Central Sydney, including a station at Green Square, ahead of the Sydney 2000 Olympic Games. This investment provided the catalyst for Australia's first large-scale brownfield urban renewal project, capitalising on Green Square's strategic location and redevelopment potential.

4. At the time, most major residential growth in Sydney was occurring on greenfield sites at the urban fringe. By contrast, Green Square was part of Sydney's and Australia's former manufacturing heartland. Structural economic changes from the 1970s onwards saw many industries decline, relocate or become obsolete, creating a rare opportunity to repurpose underutilised urban land and infrastructure to accommodate growth closer to jobs, services and public transport.

5. When conceived, the Green Square project represented a bold and unprecedented undertaking. It was Sydney's first large-scale brownfield redevelopment and required new approaches to master planning, coordinating development across fragmented land ownerships, and delivering public domain and civil infrastructure at a scale not previously attempted. Equally innovative was the value-sharing model developed to fund the essential infrastructure that underpinned delivery of the town centre.

6. A key innovation was the rezoning deferral mechanism developed for the town centre. Under this approach, increased development capacity is deferred until landowners are ready to redevelop and enter into agreements with the City to contribute to required infrastructure. Supported by a detailed infrastructure funding framework that apportions costs according to development uplift, this mechanism has been instrumental in funding major public infrastructure and remains a unique example of value sharing within the NSW planning system.

7. The vision also embraced leading sustainability and liveability principles that were uncommon at the time. Initiatives included a recycled water scheme, streets designed with central bio-retention swales to capture and treat stormwater, significant expansion of tree canopy cover, and a commitment to a balanced mix of housing, employment and affordable housing opportunities. High-quality public spaces, vibrant centres and strong investment in public transport, walking and cycling were fundamental to creating a community that could grow without reliance on private vehicles.

8. While redevelopment of several large sites in single ownership progressed rapidly along Green Square's eastern edge during the early 2000s, the town centre remained largely stagnant. Significant barriers constrained investment and development. Land required for essential infrastructure was fragmented across multiple ownerships, while the costs associated with flooding, transport infrastructure and contamination remediation were substantial. At the time, there was limited commitment from state agencies to address these challenges.

9. The South Sydney Development Corporation, established under the Growth Centres (Development Corporations) Act 1974 in 1996 to promote and coordinate development within the South Sydney Growth Centre, including Green Square, had not secured either the infrastructure funding or delivery commitments required to unlock development potential.

10. In 2004, the City commenced a comprehensive review of the area's financing, land use, urban design, transport and infrastructure needs. This work established a robust framework to fund and deliver the infrastructure necessary to support renewal. Following the dissolution of the South Sydney Development Corporation in 2006, the City assumed responsibility for coordinating both the planning and delivery of infrastructure across Green Square.

11. Over the past 2 decades, the City has also progressively acquired and reserved land needed for critical infrastructure. In partnership with Landcom, the City facilitated the relocation of the Waverley Council Depot from the heart of the town centre, unlocking key sites for redevelopment and public infrastructure. To support future sustainable transport outcomes, the City also facilitated relocation of the Woollahra Council Depot on O'Dea Avenue and preserved the Eastern Transit Corridor linking Green Square Station to Central Sydney. This corridor has been designed and delivered to enable it to accommodate future light rail or other mass transit solutions.

12. Recognising that the cost of infrastructure could not be met by a local council alone, the City developed innovative planning mechanisms to ensure that a portion of the uplift in land value generated by rezoning contributed towards the infrastructure required to support the future community.

13. This led to the introduction of pioneering value-sharing mechanisms central to Green Square's success today, including the town centre deferred rezonings mentioned above which are linked to an infrastructure strategy and where the final zoning uplift does not take effect until certain conditions are met, such as providing roads, parks, utilities, or other infrastructure. Another mechanism is a revised floor-space incentive framework which applies outside the town centre and allows developers to build more floor space in return for helping fund the infrastructure and facilities needed to support the area's growth.

14. Secured through planning agreements, these mechanisms have established an enduring partnership between the City and the private sector, enabling infrastructure to be delivered in a timely and well-planned manner, alongside growth. The model has become one of the defining features of Green Square's success.

15. As renewal has progressed, the City has continually refined its planning and infrastructure delivery framework to respond to changing government policy, market conditions and community expectations. Since 2010, the City has progressively allocated funding through its Long Term Financial Plan to forward-fund major infrastructure projects and actively pursue partnerships with state agencies to address critical funding gaps, including for major drainage, transport and education infrastructure.

16. The City developed a fully costed $2 billion infrastructure program to support Green Square's growth, including approximately $550M in an early building program. Around 75% of local infrastructure costs are expected to be funded through developer contributions and value-sharing mechanisms linked to planning uplift. The balance is being funded primarily by the City, with smaller contributions from State and Federal governments.

17. A major milestone was achieved in 2014 with agreement to deliver the 2.4km trunk stormwater drain from Zetland to Alexandra Canal, addressing flooding that had long constrained redevelopment of the town centre. Although the project was a Sydney Water responsibility, the City funded $76M, which was more than half of the drainage infrastructure to enable growth and unlock development.

18. The City's vision is that Green Square's growth is supported by all of the elements that make great cities liveable: a thriving town centre and main street, strong community life fostered through events and public spaces, sustainable transport options that prioritise walking and cycling, and a commitment to environmental sustainability.

19. Green Square's planning framework has been founded on the principle that this high-density community cannot be supported by private vehicle travel alone. The planning controls, masterplans and public domain framework have prioritised active transport from the outset, with a fine-grained street network, extensive cycleway connections, high-quality pedestrian environments and the protection of future mass transit corridors. The approach recognises that road and kerbside space is a limited resource in high-density urban areas and should be prioritised for essential functions, while encouraging most daily trips to be undertaken by active transport. This integrated land use and transport planning approach has been fundamental to Green Square's success as a sustainable and liveable precinct.

20. Green Square demonstrates urban renewal best practice, transforming one of Sydney's oldest industrial districts into a highly desirable inner-city destination where people can live, work, connect and thrive.

21. The project has established new benchmarks for large-scale urban renewal and reinforced the City's reputation as a leader in delivering sustainable, people-focused and future-oriented city building. It demonstrates how higher-density urban communities can also be healthier, greener and more connected, while reducing environmental impacts.

22. The Green Square town centre achieved in 2017 a 6-Star Green Star – Communities rating from the Green Building Council of Australia, the highest level of certification for sustainable community development. This rating recognises world-leading performance across liveability, governance, economic prosperity, environmental sustainability and innovation.

23. Green Square's standing as a leading example of urban renewal is reflected in the continuing interest from national and international organisations seeking tours, presentations and knowledge-sharing opportunities. This reputation is reinforced through numerous awards recognising both the overall urban design of Green Square and individual projects delivered throughout the precinct.

24. To date, the City has delivered approximately $780M of public infrastructure in Green Square, including around $550M in an early building program of essential public infrastructure and land acquisitions to enable private development to proceed in a timely manner. Another $115M of public infrastructure projects will be delivered by the City in the next 5 years.

25. The achievements outlined in the following sections demonstrate the scale of this investment and the City's long-term commitment to delivering a complete and successful urban renewal outcome.

Community facilities in the Green Square town centre delivered by the City

26. The centrepiece of the Green Square town centre, the Green Square Library and Plaza, was completed in September 2018. Designed by Stewart Hollenstein, it brings together an innovative library and civic plaza to create a vibrant community hub for learning, connection, culture and celebration. The facility provides flexible spaces for books and technology, meetings, performances, events and festivals, and has become a focal point for community life in Green Square. In 2025–26, the library attracted more than 292,000 visitors, making it the busiest library branch in the City's network, well ahead of the next busiest branch, Darling Square Library, which recorded over 203,000 visitors. Total project cost: $57M.

27. The Drying Green, designed by McGregor Coxall and opened in October 2022, is a 6,200sqm civic park that provides a distinctive open space at the heart of the town centre. Designed to sustain intensive use, the park combines wetlands, a sculptural amenities building, public art and generous gathering spaces to support recreation, events and everyday community life. Total project cost: $23M.

28. The Green Square Community and Cultural Precinct has transformed the former South Sydney Hospital site into a unique destination that combines heritage conservation with contemporary community infrastructure. Delivered through the adaptive reuse of significant heritage buildings, the precinct provides diverse spaces for creativity, learning, cultural expression and community participation.

    (a) Joynton Avenue Creative Centre, a heritage-listed former nurses' quarters redesigned by Peter Stutchbury Architecture with Design 5 Architects, provides affordable spaces for community, creative and cultural activities, supporting local artists, organisations and project-based creative work. Total project cost: $31M (including Banga Community Shed and Matron Ruby Grant Park).

(b) The 74-place Waranara Early Education Centre, designed by Fox Johnston Architects and located within the heritage-listed Outpatient Building, provides high-quality early childhood education services for local families. Total project cost: $9M.

(c) Banga Community Shed, designed by Peter Stutchbury and located in the former pathology building, provides practical workshop facilities and community spaces.

(d) Matron Ruby Grant Park, designed by Sprout Landscape Architecture with CAB Consulting, provides an important neighbourhood recreation space at the heart of the precinct, with nature-based play opportunities, facilities for children of varying ages and integrated public art.

(e) Green Square Public School and Community Spaces, designed by BVN and opened in October 2025, is a landmark partnership between the Department of Education and the City. The project delivers a 600-place vertical primary school together with community facilities that maximise the shared use of valuable urban land. Council-owned ground-floor includes a communal hall, multi-purpose court, courtyard and flexible community spaces, that support a wide range of educational, recreational and community activities. Total project cost: $93M, $28M City contribution (including Waranara Early Education Centre extension works).

29. Gunyama Park Aquatic and Recreation Centre, designed by Andrew Burges Architects in association with Grimshaw Architects and Taylor Cullity Lethlean, has become one of Sydney's premier aquatic and recreation destinations. The facility includes a 50m heated outdoor pool, 25m indoor pool, leisure and waterplay pool, hydrotherapy pool, health and fitness centre, crèche and a 20,000sqm synthetic sports field. Stage 2, completed in August 2026, added a further 6,300sqm of open space, including a major adventure playground featuring 70m of tunnels and tube slides. Together, these facilities provide significant recreational, health and wellbeing benefits for the growing Green Square community. Since opening in February 2021, the centre has recorded more than 4.0M visits, accounting for 42% of all visits across the City's aquatic centres network, making it the busiest facility. It averages around 62,000 visits per month, with almost 983,000 visits recorded in FY2025/26. Total project cost: $127M.

30. Collectively, these projects represent one of the most significant investments in community infrastructure delivered by local government in Australia. They demonstrate the City's commitment to ensuring that population growth is matched by high-quality social infrastructure, creating a highly liveable, inclusive and connected inner-city neighbourhood. The facilities also establish a strong legacy of design excellence, sustainability and innovation that will benefit current and future generations.

Major infrastructure projects directly delivered by the City, or in partnership

31. The Green Square Trunk Stormwater Drain, delivered in partnership with Sydney Water, is one of the most significant pieces of enabling infrastructure within the renewal area. Completed in November 2019, the project has enabled renewal of the town centre by addressing longstanding flood risks that historically constrained development. Some parts of the project have been delivered in partnership with developers who have completed sections within their development sites. Without this critical investment, the scale of urban renewal achieved in Green Square would not have been possible. Total project cost: $140M, including a $76M City contribution.

32. The Green Infrastructure Centre, located within the former South Sydney Hospital administration building, houses one of Australia's largest residential stormwater harvesting and reuse schemes. Operated by Sydney Water, the system captures water from the Green Square Trunk Stormwater Drain, treating up to 320 million litres of stormwater per year, and supplying recycled water to developments across the town centre and Epsom Park precinct for use in bathrooms, laundries and irrigation. By reducing reliance on potable water supplies and saving up to one million litres of drinking water each day, the project is a flagship example of sustainable urban infrastructure. Total project cost: $10M.

33. The City has also invested in innovative energy infrastructure to support the transition to a lower-carbon future. Through local energy generation at the community facilities, including Gunyama Park Aquatic and Recreation Centre and the Green Square Community and Cultural Precinct, the City has established infrastructure that reduces reliance on electricity generated from fossil fuels. A large rooftop solar array at the aquatic centre is integrated with the local energy network through the Green Infrastructure Centre.

34. Since 2016, the City has progressively delivered, both directly and in partnership with developers, a fine-grained network of streets throughout the town centre. These new streets have created a highly connected, walkable and cycle-friendly urban environment supported by extensive tree planting, quality public domain works, street furniture, cycle infrastructure and on-street parking. Main new streets such as Geddes Avenue include dedicated (separated) cycleways. At the heart of the network is Zetland Avenue, the town centre's principal east-west boulevard, which together with Gadigal Avenue forms the Eastern Transit Corridor. This corridor will ultimately provide a major mass transit connection between Green Square Station and Central Sydney and has been designed to accommodate, if feasible, a future light rail line. Total City contribution: $108M.

35. Completion of the remaining streets within the town centre will occur through redevelopment of the 2 major Mirvac sites adjoining Green Square Plaza. Subject to current State Significant Development proposals, Woolpack Street, Barker Street, Fellmonger Street and Hinchcliffe Place will be progressively delivered, completing the planned street network.

Open Space, Access and Connectivity across the Green Square urban renewal area

36. The delivery of public infrastructure across the wider Green Square area is founded on successful partnerships between the City and the private sector. Through planning agreements, developers deliver new streets, parks and public spaces as part of redevelopment projects, in line with the City’s design standards and public domain framework. Together, these investments are transforming former industrial land into connected neighbourhoods characterised by high-quality public spaces, accessible streets and places that support community life.

37. A key element of the City's approach has been the preparation of streetscape and open space concept plans early in the redevelopment process. These plans provide a coordinated framework for future infrastructure delivery and ensure that projects delivered by developers contribute to a cohesive and high-quality public domain.

38. Examples include the Epsom Park Precinct Masterplan, which established the framework for Mulgu Park and surrounding streets and open spaces, currently under construction; the Lachlan Precinct Masterplan, which has guided delivery of Wulaba Park, the Rope Walk, Dyuralya Square and Gadigal Avenue; and the Danks Street Precinct Masterplan, which coordinates a network of parks, plazas and streets while carefully integrating Sydney Water's operational facilities. The renewal will ultimately deliver approximately 22.4 hectares of new and renewed parks, plazas and recreation spaces, with 30 of the more than 40 planned parks and public spaces already completed.

39. This proactive planning approach has enabled infrastructure to be delivered in a coordinated and efficient manner across multiple precincts and alongside development while maintaining a consistent vision for the renewal area. Collaboration has been particularly important across the major Green Square precincts, where the City facilitated regular coordination meetings with developers to align development staging, site access and construction programs. This approach has helped minimise construction impacts on residents and businesses while supporting the timely delivery of infrastructure across multiple development sites.

Other significant projects that contribute to the transformation of the wider Green Square renewal area include:

40. Dyuralya Square, a 2,000sqm neighbourhood park in the Lachlan Precinct adjacent to Gadigal Avenue, was completed by the City in March 2019. The park provides valuable open space for recreation, relaxation and community gathering. Total project cost: $5M.

41. The Bourke Street Shared Path, completed in late 2018, was a milestone project in the development of Green Square's active transport network. The shared path was selected to balance the operational requirements of a key traffic corridor while providingas the most coherent, connected, direct, safe and attractive route. As a key cycling corridor, it strengthened connections between Green Square and Central Sydney while linking into a growing network of separated cycleways serving the Inner West, Eastern Suburbs, Sydney Airport and surrounding employment centres. The network has since been expanded through projects including the Primrose Quietway in Rosebery, a low-traffic cycling and pedestrian corridor connecting the Epsom Road cycleway and Green Square to Gardeners Road. Together, these investments have helped establish Green Square as one of Sydney's most connected cycling precincts, providing safe, convenient and sustainable transport options. Approximately 10% of trips generated within Green Square are made by bicycle, one of the highest mode shares in Australia. Total Bourke Street Shared Path project cost: $6M.

42. A critical extension of Zetland Avenue, connecting Gunyama Park Aquatic and Recreation Centre to Gadigal Avenue, is currently under construction and will complete the missing link in the future Eastern Transit Corridor. Through strategic property acquisitions and negotiations with major landowners, the City has secured the corridor to support future high-capacity public transport, such as light rail or other rapid transit solutions, with zero emissions bus services as an interim measure.

43. The City completed the signalised upgrade of the Lachlan Street and Gadigal Avenue intersection in April 2021, significantly improving pedestrian safety and accessibility while facilitating public transport movements along Gadigal Avenue as part of the Eastern Transit Corridor. The project removed a key barrier to safe movement within the precinct and enhanced connectivity between surrounding neighbourhoods. Total project cost: $6M.

44. The completion of Ngamuru Avenue (formerly the Green Square to Ashmore Connector) in October 2026 represents a major investment in connectivity, accessibility and sustainable transport. The project creates a direct connection between Green Square, Ashmore and Erskineville and incorporates dedicated bus lanes, generous pedestrian infrastructure and a 2-way cycleway linked to the broader active transport network. The project strengthens regional connections while supporting safer and more convenient travel. Total project cost: $40M.

45. The City commenced the upgrade of the Epsom Road and Link Road intersection in July 2026 to improve safety, accessibility and connectivity at a key gateway to Green Square and Rosebery. While the upgrade was originally required to be delivered by the developer of 67–77 Epsom Road, the City assumed responsibility for the project following the developer entering administration. The project will replace the existing roundabout with a signalised intersection, introduce new pedestrian crossings and dedicated cycleway crossings, associated public domain improvements and a new connection to Bunmarra Street, supporting the continued growth and integration of the surrounding precincts. Completion is anticipated in 2027. Total project cost: $13M.

46. Significantly, the opening of the Huntley Street Recreation Centre in Alexandria in October 2026 marks the completion of seven major sports and recreation facilities delivered across the Green Square and city south village over the past 7 years. Together, the Huntley Street Recreation Centre, Perry Park Recreation Centre, Perry Park Sportsfield, Getiela Sportsfield, the Green Square Public School and Community Spaces outdoor court, Gunyama Park Aquatic and Recreation Centre, and Gunyama Park Sportsfield provide a comprehensive network of indoor and outdoor sporting and recreation facilities. These facilities support not only Green Square residents, but also surrounding neighbourhoods, local schools, workers and visitors, creating opportunities for people of all ages and abilities to participate in sport, recreation and active lifestyles.

Social infrastructure - Affordable Housing

47. The City has pursued a strategic, place-based approach to growth, ensuring that increased housing density is accompanied by the infrastructure, services and public spaces required to support a high quality of life. This approach seeks to create complete neighbourhoods where homes are connected to employment, transport, recreation, community facilities and open space, while also delivering a diverse range of housing opportunities, including affordable housing.

48. Recognising that housing affordability is critical to maintaining a socially and economically diverse city, the City has used every available mechanism within local government's influence to maximise affordable housing outcomes. This includes planning controls, affordable housing contribution schemes, support for affordable housing within employment lands, discounted land sales to community housing providers and targeted grant programs.

49. Affordable housing contribution schemes have applied across Green Square since the first rezonings in 1999 and have made a substantial contribution to the City's affordable housing objectives. As at June 2025, 196 affordable and social housing dwellings had been delivered in the renewal area, with a further 466 dwellings either under construction or the subject of lodged or approved development applications. More than 1,000 additional dwellings were progressing through pre-application planning processes, representing a significant pipeline of future affordable housing within the renewal area.

50. The City has also directly supported affordable housing delivery through the strategic use of its land holdings. The first completed residential development within the Green Square town centre was Exordium, delivered by City West Housing on City-owned land sold at a discounted rate for affordable housing purposes. Opened in 2016, the development provides 104 affordable housing dwellings architecturally undistinguishable from private developments in the precinct.

51. A further example is the delivery of affordable and social housing associated with the Ngamuru Avenue project. Following the acquisition of industrial land required to deliver the new connection, surplus parcels were sold at substantially reduced prices to community housing providers. These sites are currently being developed by St George Community Housing and City West Housing and will deliver 275 affordable and social housing dwellings, creating a lasting social benefit from the City's infrastructure investment.

Public Art

52. Public art has been an integral component of the renewal of Green Square, helping to create a distinctive identity for the precinct while enhancing parks, streets, civic spaces and community facilities. Guided by the Green Square Public Art Strategy, the City has commissioned a significant collection of permanent artworks that contribute to placemaking, celebrate local stories and histories, and create memorable public spaces. These works enrich everyday experiences, provide cultural landmarks and strengthen community connection and sense of place.

53. Several major artworks have become recognised landmarks within the town centre:

    (a) High Water by Indigo Hanlee and Michael Thomas Hill, a digital artwork in Green Square Plaza that responds to live weather and tidal data, creating an ever-changing visual connection to environmental conditions.

    (b) Cloud Nation by Claire Healy and Sean Cordeiro, a large, suspended artwork within Green Square Library exploring themes of migration, knowledge, imagination and collective learning.

    (c) While I Live, I Will Grow by Maria Fernanda Cardoso, a living sculpture in Matron Ruby Grant Park that symbolises growth, regeneration and the continuing evolution of the Green Square community.

    (d) Stream by Kerrie Poliness, an expansive artwork integrated into The Drying Green through colourful geometric forms embedded within lawns, paving and landscape elements, creating a playful and highly visible civic landmark.

(e) Bangala by Aunty Julie Freeman (Eora/Yuin) and Jonathan Jones (Wiradjuri/Kamilaroi), located at Gunyama Park Aquatic and Recreation Centre, recognises the enduring connection of Aboriginal people to Country and references the cultural and environmental significance of water within the area.

(f) Here is Here. And Everywhere by Tobias Rehberger, a series of sculptural elements, lighting installations and seating integrated throughout the civic spine, encouraging movement, gathering and interaction between key public spaces. Installation of the artwork is being delivered in stages and is currently progressing.

(g) The Belly of the Feast by Blak Douglas, integrated into the multi-purpose games court at Green Square Public School and Community Spaces, draws on the environmental and cultural history of the area. The work references the discovery of approximately 5,500-year-old dugong remains within the former Shea's Creek wetlands, highlighting the deep history of Aboriginal occupation, resource use and connection to Country that predates European settlement by thousands of years.

54. The collection as a whole reflects Green Square's identity as a place where urban renewal is layered with diverse cultural narratives, local history and Aboriginal heritage, ensuring these stories remain visible and accessible within the public realm.

Community development and place making

55. Green Square as one of Australia's largest urban renewal projects is currently one of the most significant examples of high-density urban living. High-quality urban design, placemaking and community development have been critical to ensuring that rapid population growth is matched by strong social outcomes. From an estimated population of approximately 2,500 residents in 1999, Green Square has grown to around 40,000 residents today and is projected to accommodate approximately 63,000 residents upon completion. At full development, more than 22,000 people are also expected to work in the precinct, creating a vibrant mixed-use urban centre.

56. With an estimated population density of around 22,700 people/sq km, Green Square will be among the most densely populated communities in Australia, exceeding the density of many established inner-city neighbourhoods, such as the Chinatown and CBD South precinct that averages about 21,700 people/sq km. The area's success therefore depends not only on the delivery of housing and infrastructure, but on creating attractive, safe and engaging places where people can connect, participate in community life and develop a sense of belonging.

57. Green Square is characterised by a young, highly educated and culturally diverse population, with strong representation of professionals and a significant proportion of residents born overseas. The community reflects Sydney's multicultural character, including strong Asian cultural influences, and continues to evolve as new residents move into the area. Understanding the needs, aspirations and experiences of this rapidly changing population has been a key component of the City's approach to urban renewal.

58. The City's placemaking strategy has been designed to ensure that physical infrastructure is complemented by social infrastructure and community development initiatives. While new parks, streets, public facilities and community assets provide the framework for community life, ongoing activation, community programs and partnerships help transform these spaces into places that people use, value and identify with.

59. Major destinations such as the Green Square Library and Plaza, The Drying Green, Joynton Park, the Green Square Community and Cultural Precinct and Gunyama Park Aquatic and Recreation Centre have become focal points for community activity. Together with public art, pedestrian links, cycleways and a growing network of parks and public spaces, these facilities have helped establish a distinctive identity for Green Square as a connected, liveable and people-focused urban village.

60. A diverse program of community events, cultural activities and public space activations has played an important role in fostering community connections and bringing Green Square's public spaces to life. Festivals, outdoor cinema screenings, markets, fitness programs, cultural celebrations, children's activities and temporary activations have encouraged residents and visitors to engage with the precinct throughout the year. A recent example was Green Square Neighbour Day in March 2026, which attracted more than 350 participants and brought together community groups, not-for-profit organisations, local police and volunteers from the City's International Student Leadership and Ambassador Program, providing opportunities for residents to connect with local services, organisations and each other.

61. A particularly successful placemaking example has been the City's collaboration with Landcom and Mirvac, which commenced in 2017 as the first residents moved into Mirvac's Ebsworth Street developments. Over a number of years, the partnership delivered a coordinated program of place activation that welcomed new residents, fostered community connections, celebrated cultural diversity and contributed to the emergence of a distinctive Green Square town centre identity. The City continues to build on this foundation as the community grows and matures.

62. Investment has also been made in understanding and monitoring the social outcomes of urban renewal. Census data, community research, and longitudinal studies have provided valuable insights into the characteristics and needs of the Green Square community. This evidence-based approach has informed the planning and delivery of community facilities, services and placemaking initiatives.

63. Since 2014, the MyPlace Green Square Community Survey, undertaken by the City Futures Research Centre at UNSW Sydney, has provided an important longitudinal assessment of social wellbeing, place attachment and community connectedness. Surveys undertaken in 2014, 2017, 2020 and 2023 have enabled the City to monitor how residents and workers experience the precinct as it develops and to identify opportunities for strengthening social cohesion. The 2023 survey attracted responses from 1,960 residents and 841 workers.

64. The survey findings indicate generally high levels of satisfaction with Green Square as a place to live and work. Access to parks, community facilities, transport, local services and proximity to the city were consistently identified as major contributors to liveability. Many residents also indicated a desire to remain in the area over the longer term, reflecting growing confidence in Green Square as an established community rather than simply a transitory precinct.

65. The research also highlights an important challenge common to rapidly growing, high-density communities. While residents generally report a strong connection to Sydney as a whole, levels of attachment at the immediate neighbourhood level are often lower. Successive surveys have found that residents value opportunities to build local relationships through community events, shared public spaces, volunteering, local organisations and neighbourhood activities.

66. These findings reinforce the importance of ongoing investment in placemaking, community development and activation programs alongside the delivery of physical infrastructure.Through sustained investment in people, place and community, Green Square has established the foundations for a connected, inclusive and enduring urban community.

Key implications

Strategic alignment - Sustainable Sydney 2030-2050 Continuing the Vision

67. Sustainable Sydney 2030-2050 Continuing the Vision renews the communities' vision for the sustainable development of the city to 2050. It includes 10 strategic directions to guide the future of the city, as well as 10 targets against which to measure progress. The outcomes presented in this report are aligned with the following strategic directions and objectives:

    (a) Direction 1 - Responsible governance and stewardship - Green Square has been supported by robust governance arrangements over more than 2 decades, including steering committees, project control groups, inter-agency working groups and developer forums. These mechanisms have enabled coordinated planning, risk management and infrastructure delivery across a complex urban renewal. As development progresses towards completion, governance is progressively transitioning from dedicated project structures to business-as-usual operations.

    (b) Direction 2 - A leading environmental performer - Green Square demonstrates leadership in environmental sustainability through initiatives such as the Green Square Trunk Stormwater Drain, the Green Infrastructure Centre's recycled water network, local renewable energy generation and extensive tree planting and water-sensitive urban design. The Green Square town centre's Green Star Communities certification further confirms environmental and social sustainability outcomes.

    (c) Direction 3 - Public places for all - The renewal has delivered a network of high-quality parks, plazas, streets and community facilities that provide welcoming and accessible public places for people of all ages, backgrounds and abilities. Key destinations in the town centre including Green Square Plaza, The Drying Green, Matron Ruby Grant Park and Gunyama Park as well as others in the wider area including Joynton Park have become important places for recreation, community gathering and civic life.

(d) Direction 4 - Design excellence and sustainable development - Design excellence has been a defining principle of Green Square. Detailed urban design analysis, precinct masterplanning, design review processes and investment in architect-designed public facilities have helped create a distinctive and sustainable urban environment. The City's innovative value-sharing and infrastructure funding approach has also been recognised as a leading model for delivering urban renewal outcomes.

(e) Direction 5 - A city for walking, cycling and public transport - Green Square has been planned around active and sustainable transport. Extensive pedestrian and cycling networks, a future mass transit corridor and high-quality public domain improvements support walking, cycling and public transport use while reducing dependence on private vehicles. The area is becoming one of the most comprehensively connected cycling precincts in Sydney.

(f) Direction 6 - An equitable and inclusive city - Significant investment in community facilities, affordable housing initiatives and universally accessible public spaces has supported a more inclusive and equitable community. Facilities and programs have been designed to support residents across all stages of life and from diverse cultural and socioeconomic backgrounds.

(g) Direction 7 - Resilient and diverse communities - Community development, placemaking initiatives and investment in social infrastructure have supported the development of social cohesion and community resilience within one of Australia's fastest-growing urban communities.

(h) Direction 8 - A thriving cultural and creative life - The adaptive reuse of former hospital buildings for creative, cultural and community uses, together with a substantial public art program, has embedded arts and culture into the identity of Green Square and contributed to a vibrant local cultural life.

(i) Direction 9 - A transformed and innovative economy - Green Square, which also forms part of the City's enterprise area, is emerging as a major employment, commercial and service centre for Sydney's inner south. New retail, commercial, creative and community destinations support employment growth while contributing to the economic vitality of the broader region.

(j) Direction 10 - Housing for all - The Green Square renewal combines significant housing growth with affordable and social housing delivery. Through affordable housing contribution schemes, discounted land sales and partnerships with community housing providers, Green Square continues to make an important contribution to the City's affordable housing objectives.

Organisational impact

68. Over the past 2 decades, Green Square has been one of the City's most significant and complex projects, requiring coordinated effort across planning, development assessment, property, infrastructure delivery, legal, finance, community engagement, cultural programming and placemaking functions.

69. As major infrastructure projects have been completed and the precinct has matured, much of this work has progressively transitioned into the City's operational programs. However, targeted effort remains necessary to coordinate final infrastructure delivery, advocate for state government services, support community development and manage the City's growing asset base.

Risks

70. The principal risk for the Green Square renewal has been ensuring that development occurs in step with the delivery of infrastructure and community facilities. Through coordinated planning, significant public investment and strong governance arrangements, many of the major barriers to development have now been addressed and substantial progress has been achieved across both City and private projects.

71. As the renewal progresses, the primary risks relate to escalating construction costs, infrastructure funding constraints, changing market conditions, delays to the delivery of remaining development sites, increasing demand for transport, education and community infrastructure, maintaining social cohesion within a rapidly growing population, and the ongoing operational, maintenance and asset renewal costs associated with the City's extensive infrastructure investments.

72. Consistent with the City's Risk Management Policy and Framework, these risks continue to be monitored and managed through established governance, planning and project delivery processes. The City's risk management approach recognises that risk is an inherent part of decision-making and that a balanced approach is required to support growth, transformation and innovation while protecting community outcomes, assets and financial sustainability

73. A key success factor in managing Green Square's risks has been the City's long-standing collaboration and advocacy with NSW Government agencies. This approach has contributed to the delivery of important state infrastructure including Green Square Public School and Community Spaces, the Green Square HealthOne facility, the Green Square Trunk Drain and transport planning initiatives such as the Green Square and Waterloo Action Plan with Transport for NSW.

74. Despite the significant achievements of the Green Square renewal area, several important challenges/risks remain and will require continued leadership, advocacy and coordination to realise the full vision for Green Square. These are described below.

Public transport and congestion

75. The long-term liveability of Green Square remains closely linked to the provision of improved public transport infrastructure. Green Square is located at the intersection of several major arterial roads, including Botany Road and the Lachlan Street/McEvoy Street corridor, both controlled by the NSW Government. Growing traffic volumes on these corridors have the potential to affect amenity, accessibility and environmental outcomes.

76. Population and employment growth have placed increasing pressure on roads, buses and rail services. Demand at Green Square Station has grown rapidly and existing transport infrastructure is increasingly constrained during peak periods. Mass transit solutions are urgently needed.

77. The City has for many years advocated for the extension of Metro West services to Zetland. A metro station in Green Square would significantly increase public transport capacity, improve connections to major employment centres and reduce pressure on Green Square Station and the Airport Line. To date, the NSW Government has not progressed a station at Zetland.

78. The City has urged the NSW Government to identify and protect a corridor for a future metro extension to Zetland as a matter of priority, ensuring future development does not preclude the expansion of the network. The City will also continue to advocate for more bus and rail services and the accelerated rollout of zero-emission buses between Green Square and Central Station.

State Significant Development planning pathways

79. The establishment of the Housing Delivery Authority (HDA) by the NSW Government represents a significant change to the planning framework in New South Wales, introducing a streamlined pathway for major housing projects through State Significant Development processes and concurrent rezoning assessments. While the HDA aims to accelerate housing supply, current proposals have given rise to concerns that the pathway may undermine coordinated strategic planning and infrastructure delivery. By enabling site-by-site proposals to proceed through expedited assessment processes, there is a risk that development will occur ahead of the timely provision of transport, schools, open space and community facilities and services.

80. The City is further concerned that these streamlined processes may reduce the effectiveness of the robust strategic planning framework that has guided the successful renewal of Green Square over more than 2 decades. Green Square's success has been achieved through the careful management of growth, with increased height and density allocated to appropriate locations and supported by the coordinated delivery of infrastructure and services.

81. Further, the HDA pathway may undermine key outcomes that have been fundamental to the area's renewal - the delivery of affordable housing and the achievement of design excellence. Affordable housing contribution requirements have helped secure a growing supply of long-term affordable rental housing, while design excellence processes have delivered high-quality buildings, public spaces and amenity outcomes. Proposals that seek additional development capacity outside the established planning framework may reduce opportunities to secure these outcomes and erode the broader community benefits that have been delivered through the City's long-term, coordinated approach to urban renewal.

82. The City will continue to advocate for planning processes that support housing delivery while ensuring that infrastructure, long-term affordable housing, design excellence, environmental outcomes and community amenity are considered alongside growth objectives.

Coordination of infrastructure delivery

83. Coordinating infrastructure delivery across multiple landowners, development sites and delivery timeframes remains one of the most complex aspects of the Green Square renewal. The delivery of streets, parks, drainage infrastructure and public domain works is dependent on land dedications, developer contributions, construction staging and funding availability.

84. A key element of the City's approach has been the strategic acquisition of land and negotiation of land dedications from developers to enable the delivery of time-critical public infrastructure, such as the delivery of the Green Square town centre street network, The Drying Green, the Green Square Trunk Stormwater Drain, Ngamuru Avenue, Gadigal Avenue and the final stage of Gunyama Park. This has enabled the City to overcome fragmented land ownership, unlock development opportunities and accelerate the delivery of essential infrastructure that may otherwise have been delayed.

85. To manage these interdependencies, the City facilitated 3-monthly development coordination meetings across the major Green Square precincts between 2012 and 2016, enabling collaboration with developers on development staging, site access and the timing of enabling public infrastructure delivery.

86. The City's early preparation of precinct-wide streetscape and open space concept plans has been critical in managing this complexity. These plans establish a coordinated long-term framework that allows infrastructure to be delivered progressively while maintaining consistency with the intended future character and function of the public domain. In addition, they provide greater certainty for landowners and developers when considering land acquisition and redevelopment, while reducing delivery and cost risks.

Provision of a high school for Green Square

87. The opening of Green Square Public School and Community Spaces in October 2025 marked a significant milestone in addressing local education needs. The City's contribution, including advocacy, provision of City-owned land and financial contribution of $28M to jointly fund the project, was instrumental in delivering this important piece of social infrastructure.

88. However, continued population growth is expected to generate significant demand for secondary education facilities. Demographic projections indicate that the number of secondary school-aged children in Green Square could reach approximately 1,200 to 1,300 by 2030, increasing pressure on existing schools serving the area.

89. In June 2026, the Lord Mayor formally requested that the NSW Government undertake a public high school needs assessment for the Green Square and Waterloo areas and prioritise the delivery of a future secondary school in the precinct.

90. The City will continue to work collaboratively with government agencies, stakeholders and the local community to advocate for the timely provision of a secondary school to support Green Square's long-term growth and liveability.

Social / Cultural / Community

91. Green Square represents one of the largest community infrastructure investments ever undertaken by the City. The City has delivered or is soon to deliver approximately $895M to the renewal area to deliver world-class community facilities, public spaces, transport infrastructure and essential services within the Green Square town centre and surrounding neighbourhoods. This investment has provided the foundations for a new urban centre designed to support a growing residential and worker population while enhancing liveability and community wellbeing.

92. The City's investment has delivered significant social and community benefits through the provision of libraries, community facilities, parks, aquatic and recreation facilities, public art and civic spaces that encourage social connection, recreation, participation and lifelong learning. Facilities such as the Green Square Library and Plaza, Gunyama Park Aquatic and Recreation Centre, The Drying Green and the Green Square Community and Cultural Precinct have become important destinations for residents and visitors and help foster a strong sense of place within the rapidly growing community.

93. Community development and placemaking initiatives have complemented the delivery of physical infrastructure, helping to build social cohesion and strengthen community connections. Research undertaken through the UNSW City Futures Research Centre's MyPlace Green Square surveys has consistently identified positive levels of satisfaction with local amenities and liveability, while also highlighting the important role that community facilities, public spaces and local events play in fostering belonging and social connection.

94. The urban renewal has also delivered substantial cultural benefits through the adaptive reuse of heritage buildings, significant public art commissions, cultural programming and community events. Together, these initiatives have created opportunities to celebrate local identity, creativity and the area's rich Aboriginal heritage through place naming, interpretation, storytelling and public artwork. As a result, Green Square has evolved into a vibrant destination for cultural activities, festivals, markets and community events that contribute to a diverse and inclusive community life.

Environmental

95. Green Square demonstrates how urban renewal can accommodate substantial population and employment growth within Sydney's existing urban footprint while improving environmental performance and resilience. The transformation of former industrial land into a highly connected, transit-oriented community supports more sustainable patterns of development and reduces pressure for growth on greenfield areas.

96. The precinct incorporates a range of leading sustainability initiatives, including one of Australia's largest urban stormwater harvesting and recycling schemes, extensive water-sensitive urban design, raingardens, energy-efficient public infrastructure, renewable energy generation, separated cycleways and a substantial network of parks and urban tree planting. These initiatives contribute to improved water quality, reduced potable water consumption, enhanced biodiversity, lower urban heat impacts and increased resilience to flooding and climate change.

97. The environmental performance of the town centre has been recognised through its 6 Star Green Star Communities rating, the highest rating available from the Green Building Council of Australia. This rating reflects Green Square's achievement across environmental sustainability, liveability, governance, resilience and community outcomes, reinforcing its position as a nationally significant example of sustainable urban renewal.

Economic

98. The City's investment in Green Square has played a critical catalytic role in unlocking private sector development and economic activity. Public investment in infrastructure, community facilities and public spaces has provided certainty for landowners, investors and developers, enabling the delivery of an estimated $24.7 billion in private development investment across the renewal area.

99. Investment in major civic and infrastructure projects, including public spaces, roads, parks, drainage infrastructure, community facilities and transport improvements, has enhanced the attractiveness, accessibility and functionality of the precinct. This has supported the delivery of thousands of new homes, retail premises, workplaces and community facilities while generating substantial employment during both the construction and operational phases of development.

100. Beyond direct economic activity, Green Square contributes to Sydney's broader productivity by accommodating population and employment growth within an established urban area served by existing transport and utilities. The concentration of housing, jobs, services and public infrastructure in a strategically located inner-city centre supports more efficient infrastructure use and strengthens the economic performance of the wider metropolitan area.

Financial implications

101. The projects and programs outlined in this report are incorporated within the City's Long Term Financial Plan and associated capital works programs.

102. Delivering Green Square has required sustained investment over several decades by the City, developers and other levels of government. Total public infrastructure investment across the renewal area is estimated at approximately $2 billion, including approximately $895M invested in total by the City in infrastructure, land acquisition and public facilities, with further investment continuing as the renewal progresses.

103. While the scale of upfront investment has been significant, it has established the infrastructure platform required to support one of Australia's largest urban renewal projects and been an essential catalyst for the investment of private funds in the area.

104. The City's investment has leveraged substantial financial contributions from developers and government partners, reducing the burden on any single funding source and enabling infrastructure and community facilities to be delivered alongside development. This coordinated approach has been critical to ensuring that growth is matched by appropriate infrastructure and community outcomes.

105. As Green Square transitions from a major urban renewal project to an established village, the City's focus will increasingly shift towards asset management, renewal and operational funding. While this will create ongoing financial obligations, it will also ensure that the significant public investment made over the past decades continues to deliver social, environmental and economic benefits for current and future generations.

Critical dates / Time frames

106. The Green Square urban renewal area was identified in the mid-1990s and has progressed through a carefully staged program of planning, infrastructure investment and private development over more than 2 decades. A defining milestone was the establishment of an innovative planning and funding framework that enabled the delivery of major infrastructure and public facilities ahead of development, supporting the creation of the Green Square town centre.

107. The renewal is now well progressed. While many of the major civic, community and public domain projects have been completed, significant work remains to realise the full vision for Green Square. Key projects currently being progressed by the City include the Mandible Street Sports Precinct, which will provide additional recreation facilities for the growing population, and the future community park at 22 O'Riordan Street, Alexandria, which will expand the network of open spaces serving Green Square and surrounding neighbourhoods. Both projects are targeted for completion by 2030.

108. Development of several remaining private development sites within the town centre as well as within the wider renewal area will continue over the coming years, together with the completion of associated streets, parks and public domain infrastructure. The timing of some elements remains dependent on market conditions, feasibility, development approvals and timeframes by private landowners.

Public consultation

109. Public consultation and community engagement have been fundamental to the planning and delivery of Green Square. Over more than 2 decades, the City has undertaken extensive engagement with residents, businesses, landowners, community organisations, government agencies and other stakeholders to inform the vision, planning framework and implementation of the renewal project. Engagement has occurred through public exhibitions, community forums, workshops, surveys, stakeholder reference groups, developer forums and project-specific consultation activities, helping to shape major infrastructure projects, public spaces, community facilities and urban design outcomes.

110. This engagement has extended beyond statutory consultation requirements. The City has invested significantly in understanding the evolving needs and aspirations of the community through ongoing research, community development initiatives and place-based engagement programs. An example has been the partnership with the UNSW City Futures Research Centre to deliver the recurring MyPlace Green Square Community Survey, which provides valuable longitudinal data on community satisfaction, wellbeing, social cohesion and place attachment as Green Square continues to mature.

111. The City's sustained commitment to consultation and engagement has helped build trust, strengthen community ownership and inform decision-making throughout the renewal process. Importantly, it has ensured that Green Square has evolved not only as a major development project, but as a community shaped by the experiences, values and aspirations of the people who live, work and spend time there.

112. As Green Square moves into its next phase of growth, ongoing engagement will remain essential to understanding emerging needs, supporting community cohesion and ensuring that future investment in infrastructure, services and public spaces continues to reflect the expectations of residents, businesses and stakeholders. This approach will help ensure that Green Square remains a highly liveable, inclusive and connected urban community as it continues to develop.

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